

## Letter to our shareholders

Dear shareholders,

Porsche SE is looking back on a successful fiscal year 2021. Despite persistent negative effects from the Covid-19 pandemic, we generated a group result after tax of 4.6 billion euro. This marks a substantial increase in comparison to the prior-year result of 2.6 billion euro. The group result after tax is significantly influenced by the result from the investment in Volkswagen AG accounted for at equity of 4.6 billion euro, after 2.7 billion euro in the prior year. Net liquidity of the Porsche SE Group amounted to 641 million euro as of 31 December 2021, compared to 563 million euro end of 2020.

Our core investment, Volkswagen AG, has demonstrated remarkable robustness in the face of the Covid-19 pandemic. Although the global semiconductor shortage had an increasingly negative impact on business figures in the second half of 2021, Volkswagen advanced its transformation into a software-driven mobility provider.

The next stage of this transformation is to follow: By providing positive support for a possible IPO of Porsche AG, Porsche SE is supporting an expansion of the financial flexibility of Volkswagen AG and, at the same time, an increase in the entrepreneurial opportunities of Porsche AG. Porsche SE and Volkswagen AG have entered into a cornerstone agreement. In connection with a possible IPO, Porsche SE would acquire 25 percent plus one share of the ordinary shares of Porsche AG from Volkswagen AG. Volkswagen would use the proceeds from a possible IPO of Porsche AG to finance the industrial and technological transformation of the Volkswagen Group as well as for further growth.

In the course of the further development of PTV, we were able to win a strong partner in the private equity company Bridgepoint Advisers, which acquired a majority shareholding in PTV. Porsche SE retains a significant stake in the company. Together with Bridgepoint, we aim to continue to drive the growth of PTV. Porsche SE received a cash flow of around 240 million euro from this transaction, which will be used for further investments in the mobility and industrial technology sector as part of our investment strategy.

There were also additional positive developments. AEVA and Markforged completed successful IPOs. In July 2021, we made a new investment in Isar Aerospace, a start-up from Munich that develops and produces carrier rockets for transporting satellites. In September 2021, we also acquired a share in the Israeli company proteanTecs, whose technology enables function and performance monitoring of semiconductors and electronic systems.



**Hans Dieter Pötsch**  
Chairman of the board  
of management

In terms of legal proceedings, there was little movement in the fiscal year 2021. Amongst other things, due to the Covid-19 pandemic very few hearings took place in 2021. A positive step for us was a ruling by the Regional Court of Stuttgart in August 2021 dismissing an action in connection with the diesel issue of 124 million euro as inadmissible. The plaintiffs filed an appeal against the ruling to the Higher Regional Court of Stuttgart. However, the Higher Regional Court of Stuttgart considers the appeal to be unfounded for obvious reasons and has advised the plaintiffs to withdraw the appeal. Overall, we are convinced that the lawsuits brought against our company are without merit and in some cases also inadmissible.

Being admitted to the German share index DAX in September 2021 was an important step for Porsche SE. The decision to join the index naturally also caused higher demand for our company from index-oriented investors and funds. We are convinced that the DAX listing will further improve our market positioning as an investment holding company, which will in turn make us more attractive as an investor.

We can look at the fiscal year 2022 with optimism. We anticipate a group result after tax of between 4.1 and 6.1 billion euro. We also aim to achieve positive net liquidity as of 31 December 2022. This is expected to be between 0.6 and 1.1 billion euro, not taking future investments and divestitures into account.

As in prior years, the board of management would like you, our shareholders, to share in our company's success. For the fiscal year 2021, we propose a dividend of 2.560 euro per share to be distributed to the holders of preference shares and of 2.554 euro per share to the holders of ordinary shares. This corresponds to an increase in the payout to around 783 million euro, after 676 million euro in the prior year.

Looking forward, we are convinced that Porsche SE will generate a significant increase in its enterprise value with its investments. We continue to count on your trust and your support on this journey.

A handwritten signature in blue ink that reads "Hans Dieter Pötsch". The signature is written in a cursive, flowing style.

Hans Dieter Pötsch