Porsche SE Driving sustainable value

EU Autos & Future Car Virtual Conference 2024, Bank of America

September 23th, 2024

Karsten Hoeldtke, Head of Investor Relations

Kevin Rippler, Junior Investor Relations Manager

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PORSCHE SE

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Six reasons why to invest in Porsche SE

Strong core investments with valuable brands

- Volkswagen Group as one of the world's leading manufacturer with strong brands such as VW, Škoda, Audi, Lamborghini, Bentley, SEAT/CUPRA and Ducati
- > Porsche AG as an iconic luxury brand

Holding Discount

- Porsche SE offers indirect exposure to Volkswagen AG and Porsche AG at a discount
- Current holding discount as of 30.6.2024 is c. 40% vs historical average of c. 33%¹

Stable and sustainable dividend payer

- Reliable dividend development in the short and long-term
- Additional second strong dividend inflow from Porsche AG

PORSCHE SE

Driving sustainable value

Stronger resilience of PSE through diversification

- Acquisition of 12.5 % stake in Porsche AG
- > Further portfolio investments

Value-creating investment strategy and management of our portfolio

- Unique positioning as investor with one-of-a-kind network to access and evaluate investment opportunities in the mobility and industrial technology ecosystem
- Partnerships and cooperations with leading global investment experts to identify future megatrends

Engaging shareholder in core investments and experienced management team

- Major shareholder of Volkswagen AG
- Dedicated management team with proven track record in the automotive industry

¹ Applied datarange: 01.08.2012 – 30.06.2024

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Outlook

Key figures first half of 2024

€ 2.1 bn

GROUP RESULT AFTER TAX (FY 2023: € 5.1 bn)

€ 5.0 bn

NET DEBT (2023: € 5.7 bn)

€ 1.7 bn

DIVIDEND INFLOW (FY 2023: € 1.5 bn)¹

€ 21.7 bn

NET ASSET VALUE (2023: € 23.2 bn)

€ 0.8 bn³

DIVIDEND PAYMENTS (FY 2023: € 0.8 bn)

40%

HOLDING DISCOUNT (2023: 39%)

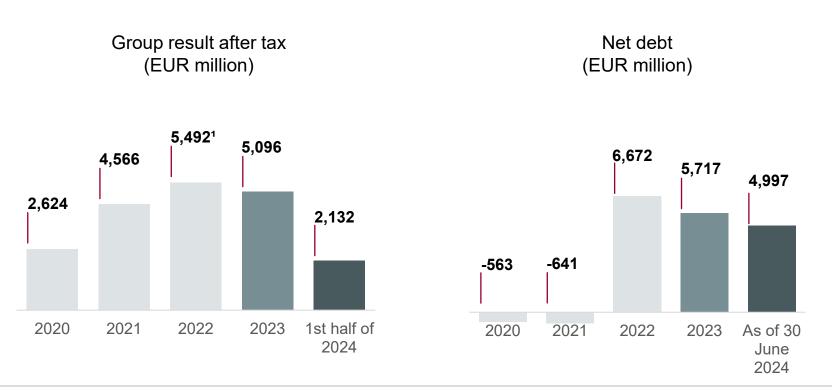
€ 2.56°

DIVIDEND PER PREF. SHARE (2022: € 2.56)

18.7%

LOAN TO VALUE RATIO² (2023: 19.7%)

Development Key Figures - Net debt significantly improved



¹ Earnings after tax 2022 include a non-cash accounting gain of € 0.6 billion in connection with the acquisition of preference shares in Volkswagen AG. Without this special accounting effect, the result for the 2023 financial year would be higher than the previous year's result

Two core investments complemented by attractive portfolio companies

Core investments

Portfolio investments

Dividend-/Yield-Investments

VOLKSWAGEN GROUP



Ordinary capital 53.3 %

31.9 % of total capital

Ordinary capital 25 % plus one ordinary share

12.5 % of total capital

Private Equity / Growth

Venture Capital





Strategic Fund Investments

EQT FUTURE

DTCP



Experienced Management Team decidated to create long-term value

Management Board



CEO
Hans Dieter
Pötsch



Legal Affairs & Compliance
Dr. Manfred
Döss



Dr. Johannes Lattwein

Finance & IT



Investment Management Lutz Meschke



In-depth expertise and long-term experience in the mobility & industrial technology sectors



Strong track-record and exhaustive portfolio management expertise



Dedicated to create long-term value

Supervisory Board



Chairman Dr. Wolfgang Porsche



Deputy Chairman Dr. Hans Michel Piëch

Mag. Josef Michael Ahorner

Mag. Marianne Heiß

Dr. Günther Horvath

Prof. Dr. Ulrich Lehner

Sophie Piëch

Dr. Ferdinand Oliver Porsche

Peter Daniell Porsche

Prof. KR Ing. Siegfried Wolf

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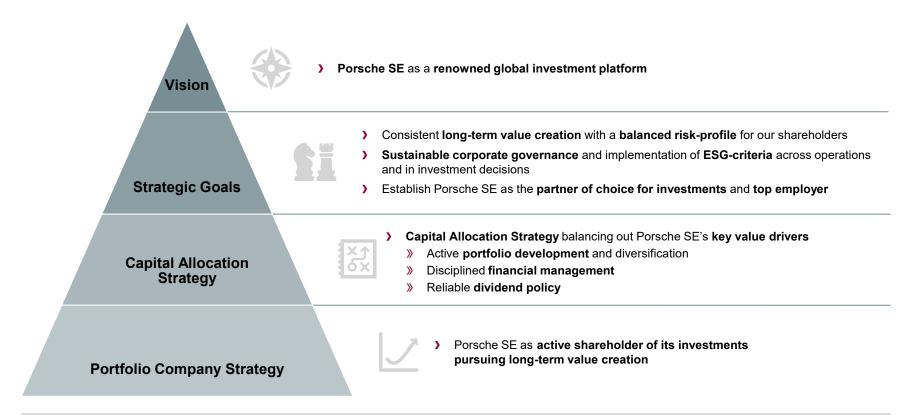
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Outlook

Clear strategic framework to achieve Porsche SE's vision



Driving sustainable value by pursuing our near- and long-term goals





Status Quo: Strong heritage and track-record with focus on mobility

- Historically mainly focused on the investment in Volkswagen
- Strong addition to core investment segment with acquisition of minority stake in Porsche AG
- Significant reduction of debt financing from the Porsche AG investment
- Disciplined investments in the portfolio segment

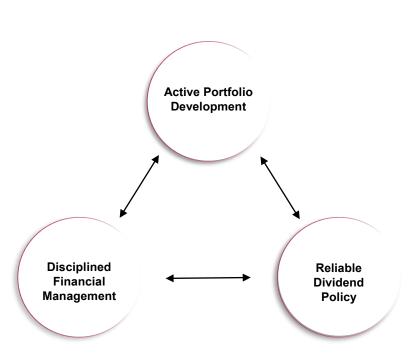
Near-term targets: Drive value creation and deliver on goals

- Consistent long-term value creation for shareholders and further reduction of outstanding debt
- Main emphasis on an active portfolio management and evolutionary growth of our investment portfolio
- Leveraging strong platform for further portfolio investments towards broader sector and investment stage diversification
- Selective review of opportunities for potential further core investments
- Optimization of the capital market positioning of Porsche SF

Longer-term targets: Leading global investment platform

- Scaling of Porsche SE's investment platform and expansion of investment activity after further reduction of debt
- Further diversification and balancing of risk/return profile of Porsche SE
- Evaluation of potential asset re-allocation between core investments and portfolio investments segment possible

Capital Allocation Strategy



Active Portfolio Development

- Further enhancement of Porsche SE's portfolio and strengthening of the overall resilience by diversification
- Active management of existing portfolio companies
- Partnerships with globally renowned PE and VC companies support Porsche SE in delivering on strategy

Disciplined Financial Management

- > Porsche SE commits to an investment grade profile
- Long-term ambition of a loan-to-value in the low double-digit range

Reliable Dividend Policy

- Attractive risk adjusted dividend payments
- Dividend is dependent on dividend inflows from our core investments Volkswagen AG and Porsche AG

Cornerstones of our Investment Strategy

- Diversification of our portfolio

 Reduction of portfolio concentration with focus on achieving sustainable returns
- Value-creation based on our core competencies
 Unique network with deep roots in the fields of mobility and industrial technology
- Privileged access to attractive investment opportunities

 Focus on investment opportunities that are not accessible to other investors
- Partnering with leading global investors
 Leveraging combination of sector expertise and track record in the development of companies
- Strong added-value for shareholders
 Asset-specific target returns and clear exit strategy

Targeted investment approach built for future growth

Sector Focus

Focus on mobility and industrial technology



Enhancement towards related technology segments

Investment Approach

Core investments

- Return on investment through value appreciation and dividend inflows
- Investment horizon: Permanent, no compelling intention to sell

VOLKSWAGEN GROUP



Portfolio investments

- Return on investment through value appreciation during holding period
-) Investment horizon: Limited holding period, prospective intention to sell



1Subject to regulatory approvals

Adressing technology megatrends through portfolio investments



E-Mobility and Transportation Innovation



Smart
Manufacturing



Redefining the way we move with innovative technologies, from autonomous vehicles to advanced transportation infrastructure.

Driving the development of groundbreaking technologies in the fields of AI and quantum computing, which are prerequisite for advancements in many sectors incl. mobility. Dedicated to innovative manufacturing techniques that are revolutionizing the manufacturing landscape, particularly through the use of 3D printing technologies.

Strategic partnerships and investments that enable a wide range of synergies and collaborations within and beyond the mobility sector.



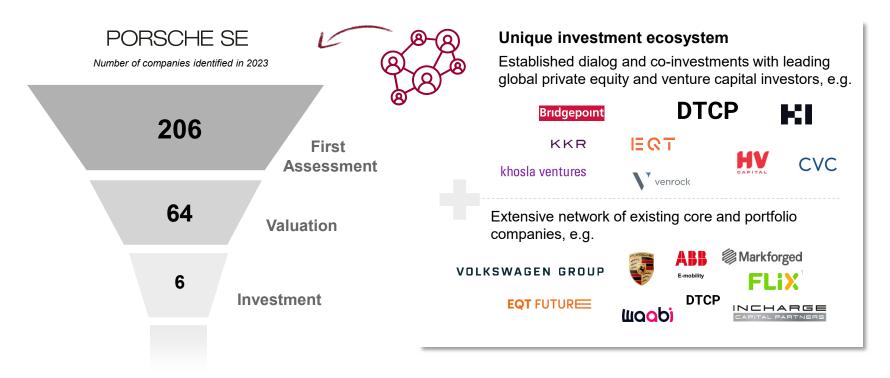






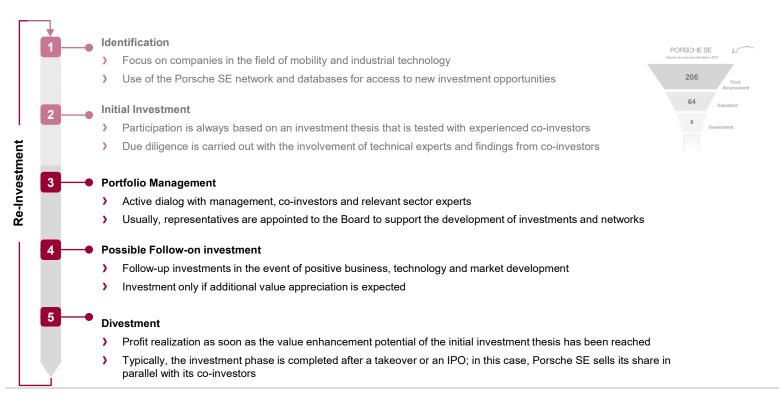
'Subject to regulatory approvals

Porsche SE utilizes its unique network within and outside Volkswagen Group to identify investment opportunities



'Subject to regulatory approvals

Divestment or re-investment follow a strategy based on maximum value creation



Case Study: Investment in AEVA Technologies

Chronology of Investment

04/2018 ← Initial Investment (Series A) Acquisition of 1,5% stake

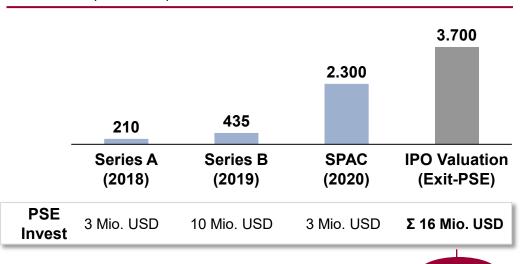
Note: Policy-on Investment (Series B) Increase to 3,3% stake

From 03/2021 • IPO and Realization Public listing and subsequent sell down





Valuation (USD Mio.)





PSE Proceeds

Σ 61 Mio. USD

Most recent Portfolio investments in technology leaders



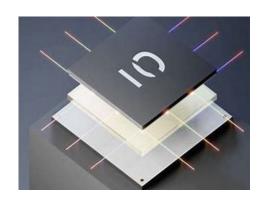


- Leading global technology platform for mobility services in over 40 countries worldwide
- Market leader for long-distance bus travel in Europe, North America and Türkiye





- Al-based solution for self-driving trucks based on proprietary Al model and simulation platform
- Simulation-first approach enables improved scalability of system to different driving scenarios



celestial A!

- Optical interconnect technology for high-bandwidth, low-power, and lowlatency data movement
- Scaling of memory and compute capacity significantly improves Al workload efficiency

'Subject to regulatory approvals

Incharge Capital Partners: Porsche SE and DTCP establish Joint Venture



Unmatched combination of sector expertise and investment acumen

Cornerstones of our Finance strategy

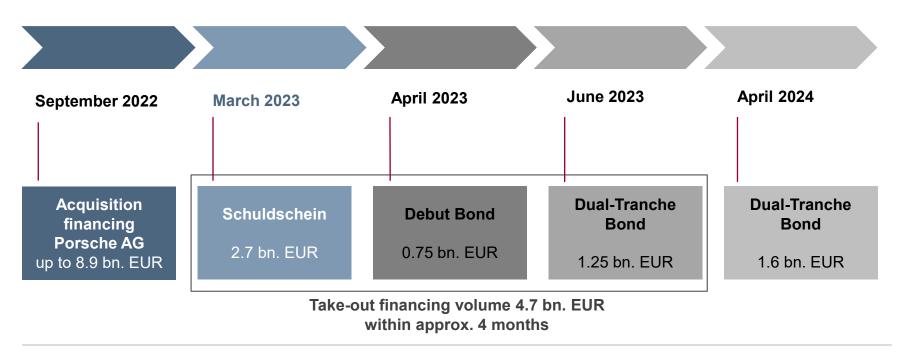
Robust financial profile - Long-term ambition of a loan-to-value in the low double-digit range

Secure financial independence and reduction of debt to target level

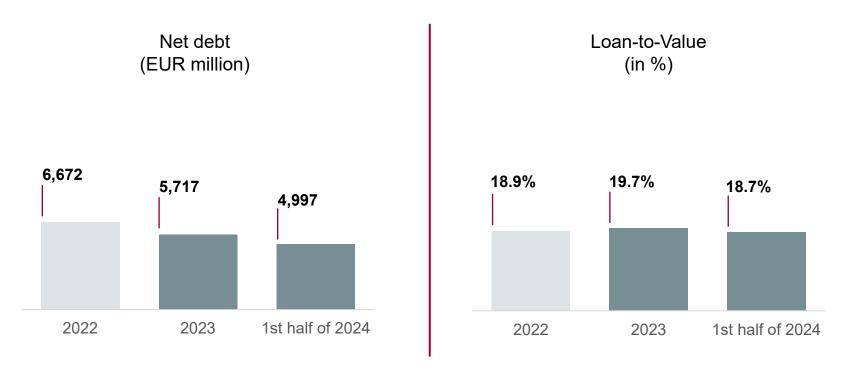
3 Support portfolio growth strategy

Keep the dividend reliable and attractive

Porsche SE's landmark refinancing transactions underscore its outstanding reputation in the debt capital markets



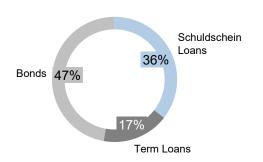
Porsche SE significantly improved its net debt position; aiming for a long-term ambition of a loan-to-value in the low double-digit range



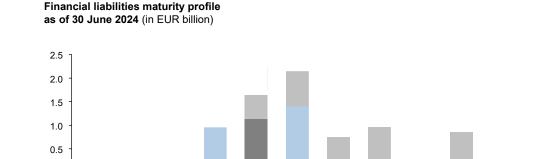
Well-balanced financing profile thanks to take-out-refinancing activities

Breakdown of Finance Instruments

Relative Distribution of Finance Instruments as of 30 June 2024 (in %)



Well-balanced Maturity profile



2027

2028

Bond Term loans Schuldschein loans

2029

2030

2031

2032

2033



The placement of the Schuldschein loan and the bonds has resulted in a diversification of maturities and opened up access to a new investor base

2024

2025

2026

0.0

2023

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Outlook

Solid FY 2023 key figures underline strong fundamentals

€ 5.1 bn

GROUP RESULT AFTER TAX (2022: € 5.5 bn)¹

€ 5.7 bn

NET DEBT (2022: € 6.7 bn)

€ 1.5 bn²

DIVIDEND INFLOW (2022: € 1.2 bn)

€ 23.2 bn

NET ASSET VALUE (2022: € 28.7 bn)

€ 0.8 bn⁴

DIVIDEND PAYMENTS (2022: € 0.8 bn)

39%

HOLDING DISCOUNT (2022: 45%)

€ 2.564

DIVIDEND PER PREF. SHARE (2022: € 2.56)

19.7%

LOAN TO VALUE RATIO³ (2023: 18.9%)

All figures are respective year end figures

¹ Earnings after tax 2022 include a non-cash accounting gain of € 0.6 billion in connection with the acquisition of preference shares in Volkswagen AG. Without this special accounting effect, the result for the 2023 financial year would be higher than the previous year's result. ² On a gross basis, excluding special dividend. ³ Loan-to-value is defined as the ratio of net debt to the market valuation of all of Porsche SE's investments as of the reporting date. ⁴ Distributed in June 2024.

Key figures first half of 2024

€ 2.1 bn

GROUP RESULT AFTER TAX (FY 2023: € 5.1 bn)

€ 5.0 bn

NET DEBT (2023: € 5.7 bn)

€ 1.7 bn

DIVIDEND INFLOW (FY 2023: € 1.5 bn)¹

€ 21.7 bn

NET ASSET VALUE (2023: € 23.2 bn)

€ 0.8 bn³

DIVIDEND PAYMENTS (FY 2023: € 0.8 bn)

40%

HOLDING DISCOUNT (2023: 39%)

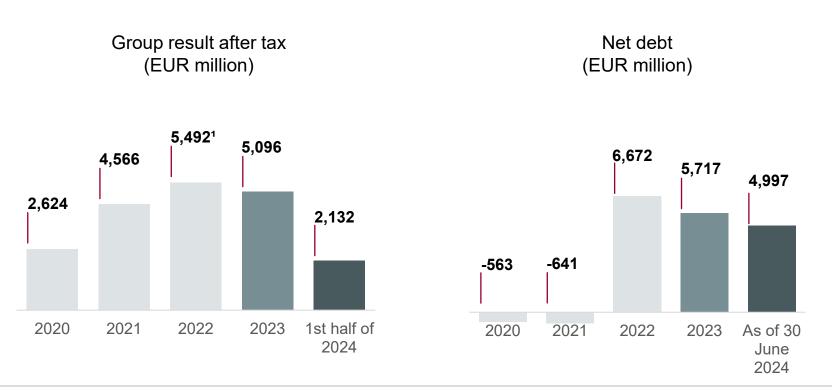
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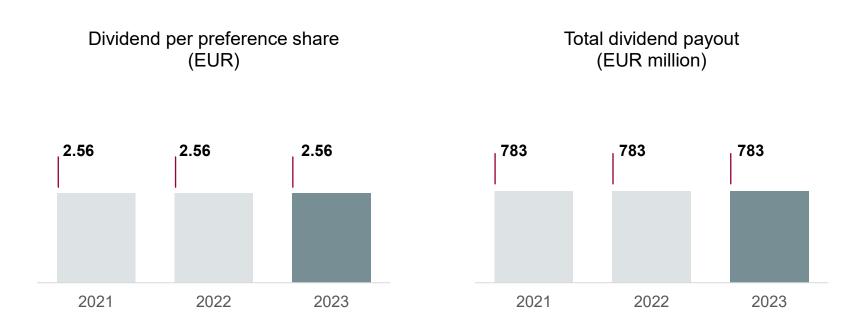
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Development Key Figures - Net debt significantly improved



¹ Earnings after tax 2022 include a non-cash accounting gain of € 0.6 billion in connection with the acquisition of preference shares in Volkswagen AG. Without this special accounting effect, the result for the 2023 financial year would be higher than the previous year's result

Stable dividend development over the years



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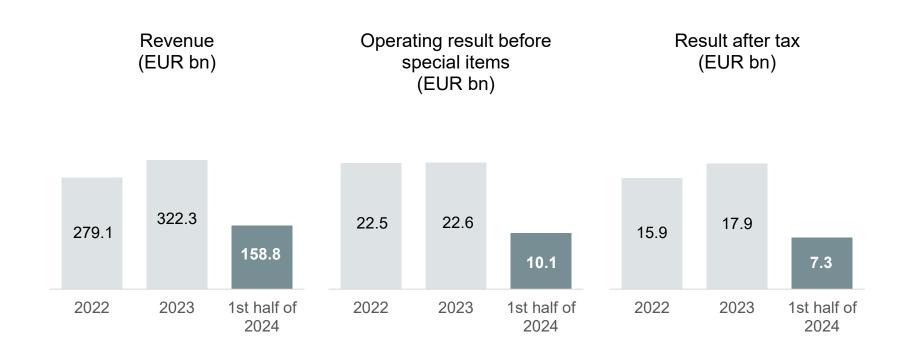
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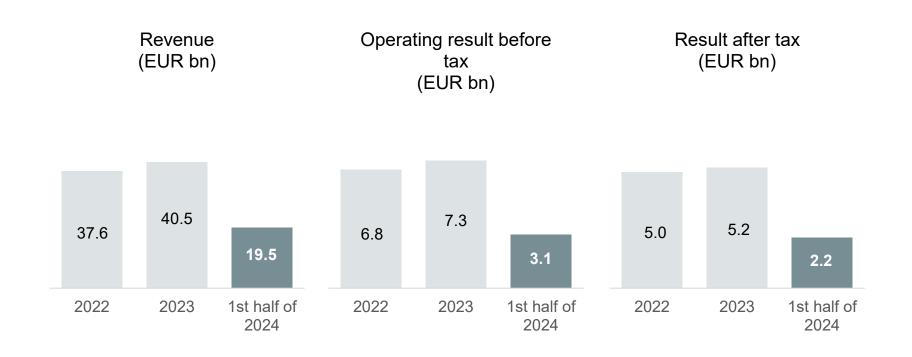
Outlook

Performance of Volkswagen Group



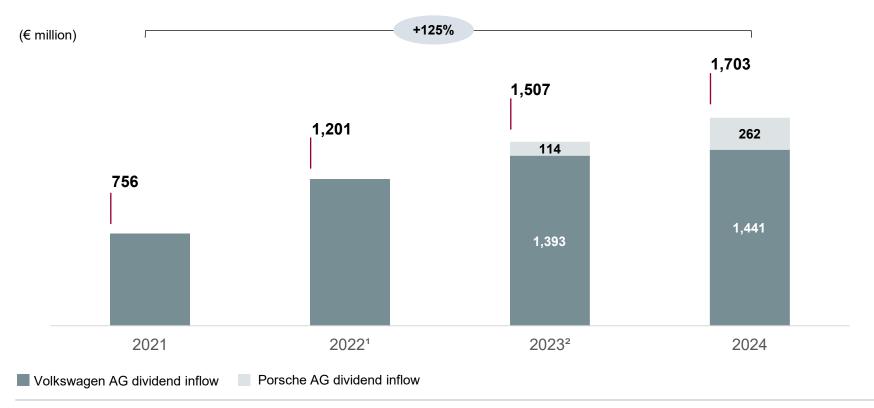
Source: Volkswagen Group

Performance of Porsche AG



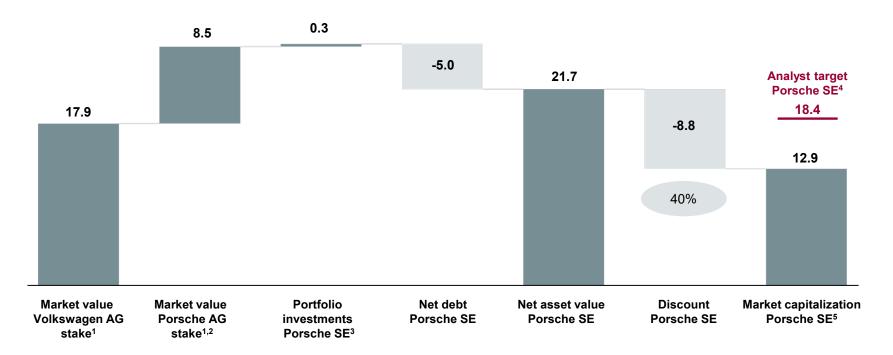
Source: Porsche AG

Development of dividend inflow at the level of Porsche SE



Porsche SE shares are trading at a 40% discount to Net Asset Value

(€ billion)



Porsche SE shares are trading significantly below Net Asset Value

Analysts have identified potential reasons for the discount to its Net Asset Value...

 High concentration of investments in terms of number and industries

 The net debt position is limiting Porsche SE's dividend paying capability

Market valuation reflects potential liabilities from legal issues

... but we are pro-actively addressing these concerns, aiming to decrease the discount

- With the acquisition of shares in Porsche AG, Porsche SE has added another strong asset to its portfolio
- Establish partnerships to increase dealflow for promising growth companies with value-generating potential
- Porsche SE has been a reliable dividend payer historically
- Significant progress regarding the reduction of debt position

There are favorable developments in the legal issues based on some recent judgements, e.g., model case proceedings in Celle (regarding increase of investment in VW AG) and in Stuttgart (Diesel issue)

Holding discount to NAV is significantly above the historical average

Relative Discount



> Holding discount as of 30.06.2024 at c. 40% vs historical average of c. 33%1

¹ Applied datarange: 01.08.2012 – 30.06.2024

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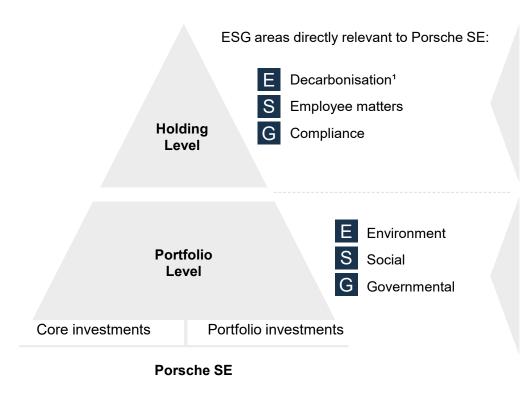
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Outlook

Porsche SE's ESG strategy addresses both holding and portfolio level



- As a pure holding company without control over any of its operating investments, the sustainability strategy differs between the holding level and the investment level
- The holding level comprises Porsche SE and the fully consolidated intermediate holding companies
- Porsche SE pursues and implements its own sustainability strategy at holding level
- At investment level the individual companies develop and implement their own sustainability strategies
- Porsche SE is taking sustainability aspects into account in its investment decisions and subsequently exercising its role as a responsible investor accordingly

ESG at the Holding Level: Improved Rating Performance

Integral Part of Governance

- Designation of an ESG expert on the supervisory board
- Variable remuneration of the board of management supplemented by individual ESG targets
- Code of Conduct with clear ESG principles implemented as part of Porsche SE's compliance
- > ESG forms an important part of the investment selection and in our due diligence

Board of Management



Hans Dieter Pötsch
Chairman of the board
of management

Supervisory board



Mag. Marianne Heiß ESG expert on the supervisory board

Improved Rating Performance

- The ESG performance of Porsche SE Group was awarded Prime status by ISS ESG
- > Porsche SE Group is rated "B-" in the first decile
- MSCI removed red flag at Volkswagen following an audit of labor rights and supply chain



ESG at the portfolio level: Strong commitment, clear investment criteria

Core Investments

We support our portfolio companies on ESG aspects, although there are limitations for Porsche SE as there is no controlling interest in any portfolio company

VOLKSWAGEN GROUP



Decarbonization strategy of Volkswagen Group

- SBTi validated
- More than 50 % BEV until 2030

Decarbonization strategy of Porsche AG Group

- SBTi committed
- More than 80 % BEV until 2030

Portfolio Investments

ESG forms an important part of the investment selection and in our due diligence (external audits), e.g.,:

- > ESG as integral part of the investment review
- Criteria include aspects relating to the environment, occupational safety, corporate governance and diversity
- In addition to risk scoring, the review also includes possible red flags

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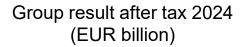
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Outlook

Outlook for the fiscal year 2024



Net debt as of 31 December 2024 (EUR billion)

Range between

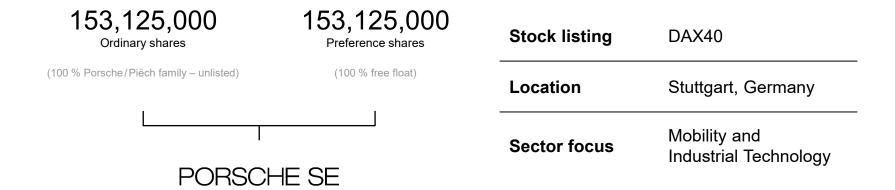
 $3.5_{\text{and}}5.5$

Range between

 $5.0_{\text{and}}5.5$

Appendix

Porsche SE shareholder structure and key facts



Supervisory Board and Executive Board

Supervisory Board



ChairmanDr. Wolfgang Porsche

Deputy ChairmanDr. Hans Michel Piëch

Dr. Günther Horvath

Prof. Dr. Ulrich Lehner

Mag. Marianne Heiß

Prof. Siegfried Wolf

Sophie Piëch

Mag. Josef Ahorner

Dr. Ferdinand Oliver Porsche

Peter Daniell Porsche

Executive Board



CEOHans Dieter Pötsch



Legal Affairs & Compliance Dr. Manfred Döss



Finance & IT
Dr. Johannes Lattwein



Investment Management
Lutz Meschke

Overview Portfolio Investments (1/4)

Investment	Country	Year	Description
ABB E-mobility	•	2023	 ABB E-mobility is one of the world's leading suppliers of charging solutions for electric vehicles With over 50,000 DC fast chargers sold, the company has the largest installed base of fast chargers in the market
AEVA		2018	 AEVA develops LiDAR (light detection and ranging) sensors for environmental perception Since March 2021 AEVA is listed on the New York Stock Exchange
AURORA LABS	**	2020	 Aurora Labs is a provider of remote software management, remote diagnostics and over-the-air updates Using its machine learning-based technology, the software can detect errors in the source code
celestial AF		2023	 Celestial AI develops a technology for optical data transmission between compute processors and memory modules The technology can significantly increase the AI workload efficiency of data centers
DTCP Growth Equity III		2023	 Investment fund of the third generation of DTCP's Growth Equity investment strategy The fund focuses on companies in the cloud-based enterprise software sector

Overview Portfolio Investments (2/4)

Investment	Country	Year	Description
EQT FUTUR ≡	-	2024	 EQT was founded in 1994 as an independent investment platform and is one of the leading global private equity firms today The Future Fund was launched by EQT as a dedicated fund for private equity investments in companies with a strong sustainability focus
ETHERNOVIA		2023	 Ethernovia develops ethernet technology based on advanced semiconductor processes for in-vehicle data transmission The technology allows for higher transmission rates, improved energy efficiency and additional safety features
Mobility for Humanity PTV LOGISTICS European Transport Solutions ("ETS")	=	2023	 ETS is a holding company with investments in the field of traffic management solutions and logistics software ETS was founded in 2022 following the sale of PTV Planung Transport Verkehr GmbH by Porsche SE to Bridgepoint
FLiX		2024	 Flix operates the leading global mobility platform for long-distance bus and train travel. Flix is active in more than 40 countries and serves over 5,600 destinations worldwide, which makes it the market leader for long-distance bus travel in Europe, North America and Türkiye
INCHARGE CAPITAL PARTNERS		2024	 The venture fund "Incharge I" with an investment focus on software companies in the areas of mobility and connectivity, was launched by Porsche SE and the investment firm DTCP In this context, the new joint venture Incharge Capital Partners has been established; with a combination of sector expertise and investment acumen, Incharge is uniquely positioned for successful investments in Europe and the US

¹Subject to regulatory approvals

Overview Portfolio Investments (3/4)

Investment	Country	Year	Description
INRIX		2014	 INRIX is a global provider of real-time traffic data, for which INRIX draws on an extensive network of data sources The cloud-based INRIX IQ software applications also offer customers the opportunity to analyze the data in a simple and targeted manner
isar aerospace/		2021	 Isar Aerospace develops launch vehicles for the transportation of satellites Compared to existing launch vehicles, cost advantages are achieved particularly through a high degree of vertical integration, innovative technologies and a high degree of automation in the rocket production process
Markforged		2017	 Markforged manufactures 3D printing solutions for industrial users, offering materials ranging from carbon fiber reinforced plastic to metal Since July 2021 Markforged is listed on the New York Stock Exchange
protean Tecs	✡	2021	 proteanTecs' technology enables the function and performance monitoring of semiconductors over their entire life cycle The technology can be used to increase the quality and reliability of new semiconductor generations and extend their lifespan
QUANTUM MOTION		2023	 Quantum Motion Technologies is developing quantum computers based on the so-called "silicon electron spin approach" This approach enables a significantly more compact system with which quantum computers can be implemented on a microchip in the future

PORSCHE SE

Overview Portfolio Investments (4/4)

Investment	Country	Year	Description
SEURAT		2017	 Seurat Technologies is developing a novel technology in 3D printing which enables a significant increase in the speed of 3D metal printing Seurat thus promotes the use of 3D-printed components in small-series production
Шааbi	*	2024	 Waabi develops an Al-based solution for self-driving trucks For the development and training of its proprietary Generative Al model, Waabi relies on its self-developed simulation platform "Waabi World", which allows for improved scalability of the system to different driving scenarios and a significant reduction of development costs compared to existing technological approaches
XANADU	 * 	2022	 Xanadu is one of the world's leading quantum computing hard- and software companies Xanadu uses a photonics technology approach which offers considerable advantages in scaling compute power as well as its commercialization

Pending legal disputes of Porsche SE¹

Porsche SE (PSE) considers the actions to be inadmissible in part, but in any case to be without merit.

Increase of the investment in Volkswagen AG

Alleged damage claims based on alleged market manipulation and alleged inaccurate information in connection with PSE's increase of the investment in Volkswagen AG (VW)

Higher Regional Court of Celle

- Model case proceeding (KapMuG)
- Amount in dispute: about €5.4 billion²
- All claims raised by plaintiffs in initial proceedings rejected by Higher Regional Court of Celle on 30 September 2022
- Decision not final; appeals pending before Federal Court

Higher Regional Court of Stuttgart

- Amount in dispute: about US\$ 195 million
- Lawsuits in Germany and England respectively
- The Higher Regional Court of Stuttgart considers which court (Stuttgart or London) is the court first seized

Diesel issue

Alleged damage claims based on alleged nonfeasance respectively alleged incorrect capital market information in connection with the diesel issue

Initial proceedings

- > 200 initial proceedings
- Amount in dispute: about €929 million²
- A number of the proceedings are suspended with reference to the model case proceedings in Stuttgart and/or Braunschweig

Model case proceedings Stuttgart

- Directed against PSE only
- Ruling by Higher Regional Court of Stuttgart on 29 March 2023: if ruling becomes binding, all claims against PSE are likely to be rejected
- Decision not final; appeals pending before Federal Court

- **Braunschweig**
- Involving VW and PSE
- Proceeding is currently limited to common questions with respect to VW, not PSE
- Interrogations of numerous persons commenced in autumn of 2023 and will be resumed

1 simplified representation 2 plus interest 50

Contact Information – Investor Relations

Karsten Hoeldtke

Head of Investor Relations +49 (0) 711 911-11023 karsten.hoeldtke@porsche-se.com

Kevin Rippler

Junior Investor Relations Manager +49 (0) 711 911-11041 kevin.rippler@porsche-se.com